Company presentation

November 25, 2022





- Investment case
- 2. Business model
- 3. Current market environment
- 4. Sustainability
- 5. Order book position
- 6. Financial figures
- 7. Project pipeline
- 8. Forecast
- 9. Share
- 10. Annex



Disclaimer

Comment on forward-looking statements

The information published in this presentation relating to the future development of HELMA Eigenheimbau AG and its subsidiaries refers only to forecasts and estimates and thus not to given historic facts. This merely serves for information purposes and may contain words such as "intend", "aim", "expect", "plan", "forecast", "assume" or "appraise". These forward-looking statements rely on the information, facts and expectations available to us at present, and therefore only apply at the point in time of their publishing.

Forward-looking statements are generally prone to uncertainties and risk factors difficult to estimate in their impact. The actual results and development of the company could therefore materially deviate from the forecasts. HELMA Eigenheimbau AG and its subsidiaries intend to monitor and update the published data at all times. Nevertheless, the company is not responsible for adapting the forward-looking statements to later events and developments. As a result, it is neither expressly nor actually liable for and does not assume any guarantee for the timeliness, accuracy and completeness of this data and information.

Note on rounded amounts and percentages

Slight differences can occur in the summation of amounts and percentages in this presentation due to commercial rounding.



1. Investment case

HELMA



... **is a leading supplier** of individual detached houses, pre-planned semi-detached, terraced and multi-family houses as well as holiday properties in Germany.



... **invests in land plots** in high-growth metropolitan regions and attractive holiday regions, and thereby **has a broadly diversified project pipeline** characterised by favourable entry conditions.



... is benefiting greatly from the 4 real estate megatrends: Environmentally compatible living / Attractive metropolitan regions / Home in the countryside / Mobile working.



... is making an active contribution to achieving Germany's climate protection targets.



... aims to achieve a long-term **continuation of profitable growth**, as soon as the market environment has been normalised.



Total market: c. 77 % of owneroccupied houses in Germany are built using the solid construction method

2. Business model

Individual segment



- Individual detached houses both with (HELMA Wohnungsbau GmbH) and without land plots (HELMA Eigenheimbau AG).
- Solid construction of detached houses occurring especially in many high-growth metropolitan regions for owner-occupiers.
- HELMA Eigenheimbau AG also realises individual energy self-sufficient houses without land plots.

Pre-planned segment



• Pre-planned residential units in semi-detached, terraced and multi-family houses, all including land plots, in various major cities as well as in their suburbs for owner-occupiers (focus) and investors via HELMA Wohnungsbau GmbH.



HELMA Ferienimmobilien GmbH develops, plans and sells holiday properties and apartments to
private customers for own use or as high-yield capital investment – Including land plot with current focus
on the North Sea and Baltic Coast, German seaside and river locations, and the low mountain range.

Individual and Pre-planned segments



Nationwide and bank-independent financing and building insurance brokerage, especially for private customers of the HELMA Group via Hausbau Finanz GmbH.

Competitive strengths

- **Experienced:** Several thousand references
- Attractive: Individual all-inclusive packages
- Value-retaining: Sustainable product quality
- Personal: Regional presence
- Secure: High creditworthiness and transparency

☐ Sales location

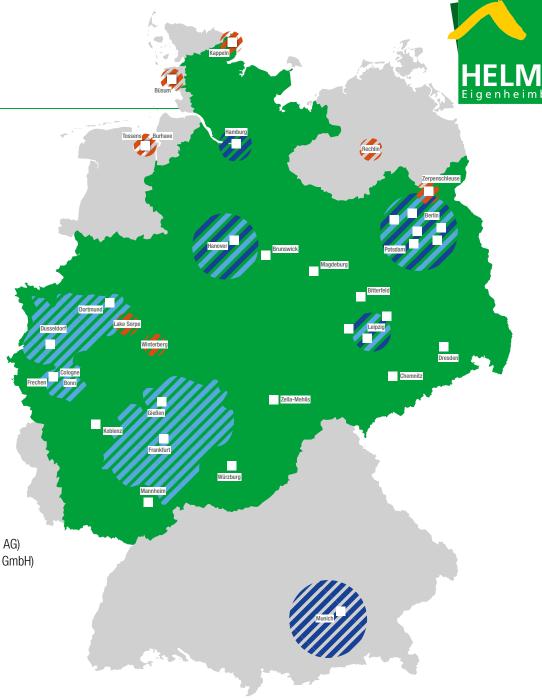
Individual segment:

- Individual detached houses excluding land plots (core region HELMA Eigenheimbau AG)
- ${\color{red} {\Bbb Z}}$ Individual detached houses including land plots (core region HELMA Wohnungsbau GmbH)

Pre-planned segment:

- ✓ Pre-planned residential units in semi-detached, terraced and multi-family houses, all including land plots (core region HELMA Wohnungsbau GmbH)
- Pre-planned holiday properties and apartments including land plots (project region HELMA Ferienimmobilien GmbH)

Status as of November 2022





Value chain

Individual segment

HELMA Eigenheimbau AG

Individually planned detached houses excluding land plots*



- · Providing advice on building law regulations
- Purchase of land by our customers



HELMA Wohnungsbau GmbH

Individually planned detached houses including land plots



1. Land acquisition

- Searching for attractive land plots
- Examination of land plots for utilisation and development possibilities
- 2. Project development
- Planning of property areas
- Obtaining development plans



3. Individual planning

- Planning of individual solid construction houses together with our customers
- Financing and building insurance advice via Hausbau Finanz GmbH
- Preparation of building application documents (construction drawings, structural analysis, thermal insulation certificates)
- Sampling of various components
- Tendering and awarding of construction works to subcontractors



4. Project realisation

- Coordination and monitoring of construction progress by HELMA site managers to ensure compliance with quality standards
- Acceptance of work components after completion



^{*} and individually planned energy self-sufficient terraced and multi-family houses excluding land plots



Value chain

Pre-planned segment



HELMA Wohnungsbau GmbH

Pre-planned residential units in semi-detached, terraced and multi-family houses including land plots



Pre-planned holiday properties and apartments including land plots





1. Land acquisition

- Searching for attractive land plots
- Examination of land plots for utilisation and development possibilities



2. Project development

- Planning of property areas
- Obtaining planning permission
- Tendering and awarding of components to sub- or general contractors



3. Sale

- Marketing to private customers and investors before the start of construction and during the construction phase
- Financing and building insurance advice via Hausbau Finanz GmbH



4. Project realisation

- Coordination and monitoring of construction progress by HELMA site managers to ensure compliance with quality standards
- Acceptance of work components after completion



Optional all-inclusive package for holiday properties:

rental, administration and caretaker service through integrating partner companies





Individual segment: individual dream houses



























Individual segment: references for property development business – individual detached houses (extract)











2. Business model

Pre-planned segment: references for property development business – pre-planned semi-detached houses, terraced houses and owner-occupied apartments (extract)









2. Business model

Pre-planned segment: references for property development business – pre-planned semi-detached houses, terraced houses and owner-occupied apartments (extract)











Pre-planned segment: OstseeResort Olpenitz with 1,390 units in Schleswig-Holstein – over half of the units have already been completed



2. Business model

Pre-planned segment: holiday real estate projects at the North Sea and in low mountain range areas (extract)











3. Current market environment

Real estate megatrends







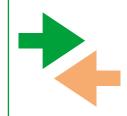




3. Current market environment

Opportunities and challenges in the current market environment

- German government aims to build 400,000 new homes per year
- Home ownership rate of just 44 % in Germany highlights growth potential
- High level of financial assets and high inflation prompt flight to real estate assets in order to preserve capital
- Real estate enjoys high status as a retirement provision and capital investment
- Newbuilds increasingly more attractive than existing housing stock due to rising energy and rental costs
- The government is working on new support packages for housing construction



- Interest rate rise
- Discontinuation of subsidies as of January 24, 2022
- Increase in construction costs
- Material bottlenecks

The current challenges in the real estate market are contrasted by promising opportunities, which are strengthened by the currently prevailing megatrends.



4. Sustainability

Ecological and social responsibility

Reducing CO₂ emissions

The houses and apartments that we realise each year achieve CO_2 emission reductions of around 250,000 tons* in comparison with the average building stock.

*Calculated on the basis of a useful life of 50 years, similar to that taken as the basis for the rate of depreciation of buildings.

Social responsibility

We are committed to supporting social institutions that assist children, young people and families in difficult situations.

Sustainable resource utilisation

As a member of the German Working Group for Environmentally Conscious Management (B.A.U.M.) and the Sonnenhaus Institute, we actively participate in the development and application of sustainable and resource-conserving energy concepts.









4. Sustainability

Energy-efficient construction methods and sustainable energy concepts



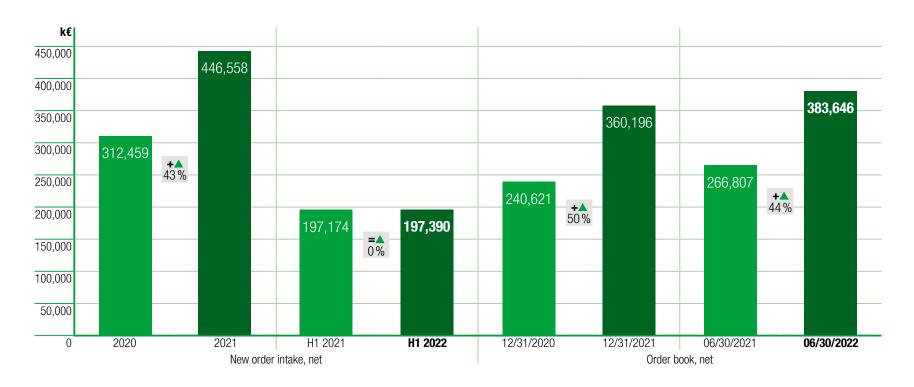


- HELMA is a pioneer in the development of sustainable energy concepts.
- Increasing de-technicalisation of houses is environmentally compatible, reduces investment costs and diminishes need for maintenance.
- Future energy self-sufficient houses will be equipped with photovoltaics and electricity storage and will dispense with solar thermal energy and heat pumps.
- Heating supplied by infrared heaters and hot water boilers.



5. Order book position

HELMA Group new order intake and order book position



- New order intake in H1 2022 up slightly year-on-year level despite the deterioration in the market environment.
- In H2 2022, new order intake declined in a very difficult market environment.

18



5. Order book position

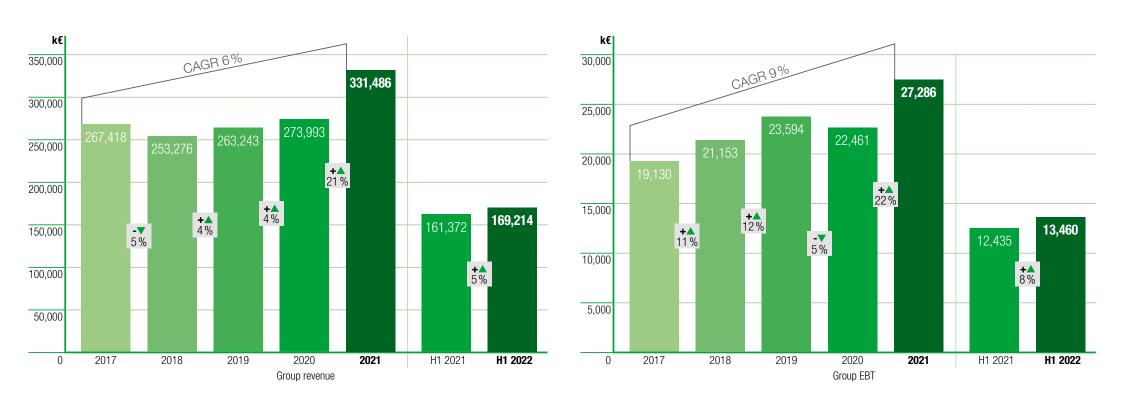
Consolidated new order intake by segment

| in k€ | 2020 | Share in % | 2021 | Share in % | H1 2021 | Share in % | H1 2022 | Share in % |
|--|---------|------------|---------|------------|---------|------------|---------|------------|
| Individual | 193,885 | 62.1 | 247,110 | 55.3 | 111,316 | 56.5 | 105,643 | 53.5 |
| - of which HELMA Eigenheimbau AG | 127,283 | | 199,377 | | 83,897 | | 92,774 | |
| - of which HELMA Wohnungsbau GmbH | 66,602 | | 47,733 | | 27,419 | | 12,869 | |
| Pre-planned | 118,574 | 37.9 | 199,448 | 44.7 | 85,858 | 43.5 | 91,747 | 46.5 |
| - of which HELMA Wohnungsbau GmbH | 44,090 | | 85,997 | | 42,638 | | 58,023 | |
| - of which HELMA Ferienimmobilien GmbH | 74,484 | | 113,451 | | 43,220 | | 33,724 | |
| Total | 312,459 | 100.0 | 446,558 | 100.0 | 197,174 | 100.0 | 197,390 | 100.0 |

- As expected, new order intake in the **Individual segment** decreased moderately, as the projects in the property development business currently being sold are more likely to be in the Pre-planned segment.
- With demand for holiday properties returning to normal, the **Pre-planned segment** recorded growth of 6.9 %.

6. Financial figures

Revenue and earnings performance



Earnings per share of € 2.23 in H1 2022 (H1 2021: € 2.17) and of € 4.69 in 2021 (2020: € 3.84) respectively.



6. Financial figures

Consolidated revenue by segment

| in k€ | 2020 | Share in % | 2021 | Share in % | H1 2021 | Share in % | H1 2022 | Share in % |
|--|---------|------------|---------|------------|---------|------------|---------|------------|
| Individual | 172,760 | 63.1 | 178,656 | 53.9 | 77,845 | 48.2 | 82,810 | 48.9 |
| - of which HELMA Eigenheimbau AG | 115,843 | | 111,373 | | 50,643 | | 54,978 | |
| - of which HELMA Wohnungsbau GmbH | 55,420 | | 65,672 | | 26,296 | | 27,002 | |
| - of which Hausbau Finanz GmbH* | 1,497 | | 1,611 | | 906 | | 830 | |
| Pre-planned | 101,233 | 36.9 | 152,830 | 46.1 | 83,527 | 51.8 | 86,404 | 51.1 |
| - of which HELMA Wohnungsbau GmbH | 47,251 | | 52,977 | | 31,643 | | 51,148 | |
| - of which HELMA Ferienimmobilien GmbH | 53,982 | | 99,853 | | 51,884 | | 35,256 | |
| Total | 273,993 | 100.0 | 331,486 | 100.0 | 161,372 | 100.0 | 169,214 | 100.0 |

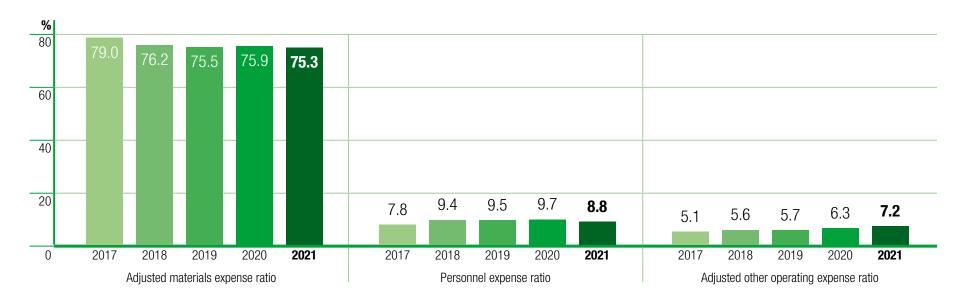
^{*} Allocated in its entirety to the Individual segment for reasons of simplification, as the significantly greater proportion of services is rendered in this segment.

- Both business segments contributed to a 4.9 % increase in revenue.
- Revenue in the **Individual segment** up by 6.4 % and in the **Pre-planned segment** by 3.4 %.



6. Financial figures

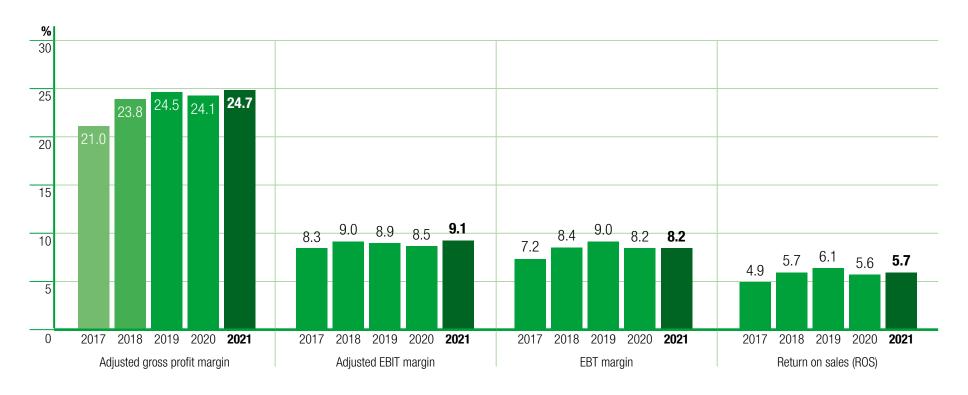
Trends in cost ratios to revenue



- Pleasing trend in the materials expense ratio due to above-average margins on various property development projects despite difficult conditions in procurement markets.
- Improvement in the personnel expense ratio reflects above-average revenue growth compared to market-related wage adjustments on an almost unchanged headcount.
- Increase in other operating expense ratio reflects highest revenue growth rate in business area with above-average sales commissions.

6. Financial figures

Trends in profit margins to revenue



- Adjusted EBIT margin of 9.1 % reflects further tangible year-on-year improvement.
- EBT margin and return on sales approximately at previous year's level, as positive special effects are included in the previous years' financial result.

23



6. Financial figures

Strong financial position with equity ratio above the sector average

Consolidated balance sheet structure of assets

| in k€ | 12/31/2020 | Share in % | 12/31/2021 | Share in % | 06/30/2022 | Share in % |
|---|------------|------------|------------|------------|------------|------------|
| Non-current assets | 27,482 | 6.5 | 24,966 | 5.5 | 24,903 | 5.7 |
| - of which property, plant and equipment | 19,499 | 4.6 | 19,299 | 4.3 | 18,999 | 4.3 |
| Current assets | 395,890 | 93.5 | 426,464 | 94.5 | 412,706 | 94.3 |
| of which inventories including land | 281,673 | 66.5 | 311,024 | 68.9 | 321,287 | 73.4 |
| - of which cash and cash equivalents | 20,087 | 4.7 | 21,787 | 4.8 | 21,879 | 5.0 |
| Total assets | 423,372 | 100.0 | 451,430 | 100.0 | 437,609 | 100.0 |

Consolidated balance sheet structure of equity and liabilities

| in k€ | 12/31/2020 | Share in % | 12/31/2021 | Share in % | 06/30/2022 | Share in % |
|--|--------------------|--------------|--------------------|--------------|--------------------|--------------|
| Equity | 116,578 | 27.5 | 129,481 | 28.7 | 138,479 | 31.6 |
| Non-current liabilities - of which non-current financial liabilities | 195,211 181,603 | 46.1 42.9 | 228,532 212,288 | 50.6 47.0 | 210,348 194,331 | 48.1 44.4 |
| Current liabilities - of which current financial liabilities | 111,583 | 26.4 | 93,417 | 20.7 | 88,782 15,871 | 20.3 |
| Total equity and liabilities | 423,372 | 100.0 | 451,430 | 100.0 | 437,609 | 100.0 |

- Increase in inventories including land plots recognised as current assets at cost prices (principle of lowest value) secures continued growth of high-margin property development business.
- A high equity ratio that is well above the sector average enables financing of land purchases at attractive conditions below usual market values.
- Current financial liabilities comprise, among others, financing facilities for land and projects. As it is to be assumed that these financing facilities will be repaid through the acquirer's purchase price payments within the next twelve months, these liabilities are to be presented as current financial liabilities irrespective of the actual financing term.



6. Financial figures

Development of cash flows

| in k€ | 2017 | 2018 | 2019 | 2020 | 2021 | H1 2021 | H1 2022 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|
| Cash flow from operating activities | -13,344 | 4,061 | -3,499 | -9,298 | 549 | 7,710 | 26,646 |
| - of which cash earnings - of which change in working capital | 17,965 -31,278 | 14,983 -10,877 | 18,089 -21,628 | 20,352 -29,658 | 24,481 -23,830 | 12,027 -4,257 | 13,192 13,483 |
| - of which gain/loss on disposal of fixed assets | -31 | -16 | -29 | 8 | -102 | -60 | -29 |
| Cash flow from investing activities | -3,298 | -4,445 | -2,005 | -1,872 | -2,019 | -1,102 | -1,072 |
| Cash flow from financing activities | 21,967 | 56 | 5,879 | 14,554 | 3,170 | -7,352 | -25,482 |
| Cash and cash equivalents at the end of the period | 16,656 | 16,328 | 16,703 | 20,087 | 21,787 | 19,343 | 21,879 |

- Sustainably positive cash earnings from operating business.
- Despite an increase in inventories, working capital decreased mainly due to a tangible reduction in receivables.



7. Project pipeline

Successful expansion of the project pipeline

| in k€ | 12/31/2017 | 12/31/2018 | 12/31/2019 | 12/31/2020 | 12/31/2021 | 06/30/2022 |
|--|------------|------------|------------|------------|------------|------------|
| Inventories | 199,891 | 220,152 | 232,210 | 281,673 | 311,024 | 321,287 |
| - of which land | 172,429 | 185,853 | 192,496 | 220,287 | 230,468 | 238,649 |
| - of which building and ancillary building costs | 21,738 | 26,469 | 29,130 | 47,922 | 65,368 | 66,958 |
| - of which capitalised interest | 5,455 | 7,724 | 10,519 | 13,397 | 15,145 | 15,636 |
| - of which others | 269 | 106 | 65 | 67 | 43 | 44 |

- Land plots held as inventory (recognised at lower of cost or market) of € 238.6 million (12/31/2021: € 230.5 million) as well as further contractually secured land plots with a purchase price volume of € 69.0 million as of June 30, 2022 (12/31/2021: € 52.8 million) form an excellent foundation on which to expand the high-margin property development business.
- Most of the purchase price for land plots is usually paid after the building rights have been established, which significantly reduces risk as well as capital intensity.
- On average, the volume of land recognised as of June 30, 2022 was already purchased around four years ago, so that significant hidden reserves are expected to be released when the respective projects are realised.





Value creation and value appreciation



Land plots held as inventory and contractually secured land plots totaling € 307.6 million as of June 30, 2022



Revenue potential of € 2.1 billion from realised land purchases as of June 30, 2022

- Favourable initial purchase prices due to experienced acquisition agents
- Development gains through the creation of building rights and optimal land utilisation
- Significant price increases in the core regions
- Sale of HELMA products through strong specialist advisors with a high level of company identification

7. Project pipeline

Case studies: Attractive land purchases in the Hanover and Berlin regions





- Agricultural land with a total area of approximately 105,000 m² successively acquired from various sellers in 2020 and 2021.
- HELMA is responsible for procurement of building rights and development over the coming years.
- Development of approximately 117 residential units in detached and terraced houses.
- Access to existing, broad network of contacts enables exclusive acquisition of undeveloped land with building rights with a total size of approximately 55,000 m² in 2020.
- Preparation and development of the land carried out by the seller.
- Development of approximately 105 residential units in detached, semi-detached and terraced houses.



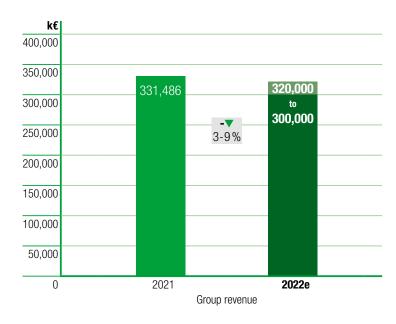
7. Project pipeline

Revenue potential of € 2.1 billion from realised land purchases as of June 30, 2022

| | То | tal | Individuall detached | | Pre-planned semi-detached and terraced houses and owner-occupied apartments | | |
|--|-----------------|-------------------------|-------------------------|-------------------------|---|-------------------------|--|
| | Number of units | Revenue volume in k€ | Number of units | Revenue volume in k€ | Number of units | Revenue volume in k€ | |
| HELMA Wohnungsbau GmbH Berlin/Potsdam region | 1,455 | 833,300 | 690 | 402,800 | 765 | 430,500 | |
| HELMA Wohnungsbau GmbH Hamburg/Hanover region | 515 | 262,100 | 190 | 105,200 | 325 | 156,900 | |
| HELMA Wohnungsbau GmbH Leipzig region | 335 | 149,600 | 270 | 121,500 | 65 | 28,100 | |
| HELMA Wohnungsbau GmbH Munich region | 230 | 199,400 | 0 | 0 | 230 | 199,400 | |
| HELMA Wohnungsbau GmbH Rhine-Main and Rhine-Ruhr region | 70 | 33,900 | 70 | 33,900 | 0 | 0 | |
| Total HELMA Wohnungsbau GmbH | 2,605 | 1,478,300 | 1,220 | 663,400 | 1,385 | 814,900 | |
| Total HELMA Ferienimmobilien GmbH | 1,375 | 605,900 | 0 | 0 | 1,375 | 605,900 | |
| Total HELMA Wohnungsbau GmbH & HELMA Ferienimmobilien GmbH | 3,980 | 2,084,200 | 1,220 | 663,400 | 2,760 | 1,420,800 | |

- Property development subsidiaries have a combined revenue potential of € 2.1 billion, most of which can be realised within around six years given sufficient demand for real estate in Germany.
- Given a sufficient demand for real estate in Germany, at HELMA Eigenheimbau AG an **annual contribution to** revenue is expected of **at least € 125 million**, for which it does not need its own land.

8. Forecast



- In consideration of the economic environment, the current challenges in the construction industry and the insolvency of a major subcontractor of HELMA Ferienimmobilien GmbH, the Management Board has adjusted the forecast accordingly.
- The expectation now is for revenues at the lower end of the range of € 300-320 million and EBT in the mid-single digit million range (previously: € 20 million).



8. Forecast

Financing strategy



 Equity base well above the average sector level as basis for further corporate growth



 Operating cash flow from current projects and retained profits



Land purchase finance arrangements
 with various, mainly long-standing, partner banks



 Use of unsecured credit lines for temporary current financing made available by a broad spectrum of banks



 Capital market transactions or promissory note issues comprise additional options where required

The average interest rate of the financial liabilities of the HELMA Group as of the balance sheet date (06/30/2022) was around 2.10 % p.a. and is thus clearly below the average financing costs of the relevant competition.

9. Share

Performance of the HELMA share



- ISIN: DE000A0EQ578
- XETRA closing price on November 24, 2022: € 19.05
- Market capitalisation on November 24, 2022: € 76.2 million
- Free float market capitalisation on November 24, 2022: € 52.5 million



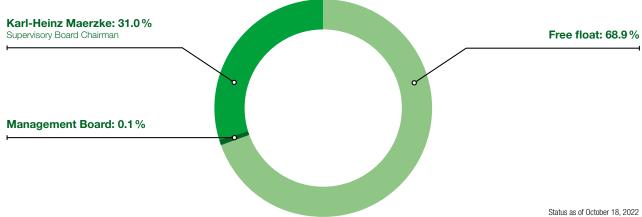
9. Share

Dividend

| in€ | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------|------|------|------|------|------|------|------|------|------|------|
| Dividend per share | 0.35 | 0.53 | 0.63 | 0.79 | 1.10 | 1.40 | 1.30 | 1.85 | 1.54 | 1.72 |

■ Half of the net income for the year according to German Commercial Code (HGB) accounting standards will be used to pay an attractive dividend and half to finance further growth by way of reinvestment.

Shareholder structure





10. Annex

The HELMA Group at a glance

| Earnings | | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|---------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Revenue | in k€ | 113,988 | 138,018 | 170,497 | 210,618 | 263,842 | 267,418 | 253,276 | 263,243 | 273,993 | 331,486 |
| EBITDA | in k€ | 8,774 | 11,793 | 15,971 | 19,494 | 23,455 | 22,529 | 23,776 | 25,171 | 24,756 | 30,647 |
| Adjusted EBITDA* | in k€ | 8,774 | 11,843 | 16,301 | 20,076 | 23,949 | 24,433 | 24,883 | 25,878 | 25,813 | 32,910 |
| Operating earnings (EBIT) | in k€ | 7,335 | 10,286 | 14,167 | 17,774 | 21,662 | 20,232 | 21,784 | 22,782 | 22,169 | 27,904 |
| Adjusted operating earnings (EBIT)* | in k€ | 7,335 | 10,336 | 14,497 | 18,356 | 22,156 | 22,136 | 22,891 | 23,489 | 23,226 | 30,167 |
| Earnings before taxes (EBT) | in k€ | 5,755 | 8,271 | 11,690 | 14,956 | 19,568 | 19,130 | 21,153 | 23,594 | 22,461 | 27,286 |
| Net income after minority interests | in k€ | 3,799 | 5,606 | 8,132 | 9,952 | 13,498 | 12,993 | 14,487 | 16,144 | 15,365 | 18,772 |
| Cash earnings | in k€ | 8,524 | 11,752 | 16,302 | 15,325 | 20,953 | 17,965 | 14,983 | 18,089 | 20,352 | 24,481 |
| Earnings per share** | in € | 1.33 | 1.85 | 2.43 | 2.69 | 3.37 | 3.25 | 3.62 | 4.04 | 3.84 | 4.69 |
| Dividend per share | in € | 0.35 | 0.53 | 0.63 | 0.79 | 1.10 | 1.40 | 1.30 | 1.85 | 1.54 | 1.72 |
| Adjusted gross profit margin | in % | 23.7 | 24.1 | 24.4 | 23.4 | 21.5 | 21.0 | 23.8 | 24.5 | 24.1 | 24.7 |
| Adjusted EBIT margin* | in % | 6.4 | 7.5 | 8.5 | 8.7 | 8.4 | 8.3 | 9.0 | 8.9 | 8.5 | 9.1 |
| EBT margin | in % | 5.0 | 6.0 | 6.9 | 7.1 | 7.4 | 7.2 | 8.4 | 9.0 | 8.2 | 8.2 |
| Return on sales (ROS) | in % | 3.4 | 4.1 | 4.8 | 4.7 | 5.1 | 4.9 | 5.7 | 6.1 | 5.6 | 5.7 |
| | | | | | | | | | | | |
| Sales performance | | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| Net new order intake | in k€ | 131,398 | 158,979 | 193,005 | 269,386 | 286,815 | 245,393 | 278,576 | 296,486 | 312,459 | 446,558 |
| Selected balance sheet items and key | figures | 12/31/2012 | 12/31/2013 | 12/31/2014 | 12/31/2015 | 12/31/2016 | 12/31/2017 | 12/31/2018 | 12/31/2019 | 12/31/2020 | 12/31/2021 |
| Property, plant and equipment | in k€ | 15,022 | 15,760 | 16,139 | 16,342 | 16,398 | 16,621 | 19,065 | 19,919 | 19,499 | 19,299 |
| Inventories including land | in k€ | 35,816 | 78,408 | 96,054 | 154,369 | 173,816 | 199,891 | 220,152 | 232,210 | 281,673 | 311,024 |
| Cash and cash equivalents | in k€ | 1,540 | 6,821 | 6,916 | 12,493 | 11,331 | 16,656 | 16,328 | 16,703 | 20,087 | 21,787 |
| Equity | in k€ | 20,365 | 28,033 | 40,952 | 69,898 | 80,236 | 88,829 | 97,716 | 108,594 | 116,578 | 129,481 |
| Net debt | in k€ | 36,347 | 68,034 | 79,401 | 98,581 | 124,320 | 149,236 | 159,312 | 174,898 | 198,406 | 211,134 |
| Total assets | in k€ | 84,645 | 136,600 | 159,947 | 244,994 | 278,242 | 317,653 | 341,440 | 380,164 | 423,372 | 451,430 |
| Equity ratio | in % | 24.1 | 20.5 | 25.6 | 28.5 | 28.8 | 28.0 | 28.6 | 28.6 | 27.5 | 28.7 |
| Other data | | 12/31/2012 | 12/31/2013 | 12/31/2014 | 12/31/2015 | 12/31/2016 | 12/31/2017 | 12/31/2018 | 12/31/2019 | 12/31/2020 | 12/31/2021 |
| | | | | | | | | | | | |
| Number of employees | | 188 | 211 | 233 | 254 | 290 | 304 | 325 | 322 | 346 | 348 |

^{*} Adjusted for the disposal of capitalised interest

^{**} Relative to the average number of shares in circulation during the financial year



10. Annex

Financial Calendar 2022

| January 26, 2022 | Roadshow ODDO BHF (virtual) |
|-----------------------|--|
| March 02, 2022 | Preliminary figures for the 2021 financial year |
| March 09, 2022 | Roadshow M.M.Warburg (virtual) |
| March 24, 2022 | Publication Annual Report 2021 |
| April 07, 2022 | Metzler MicroCap Days (virtual) |
| May 03-04, 2022 | Munich Capital Market Conference (Munich) |
| June 23-24, 2022 | Warburg Highlights Conference (Hamburg) |
| July 01, 2022 | Annual General Meeting (virtual) |
| August 11, 2022 | Publication Half-Year Report 2022 |
| August 24-25, 2022 | Hamburg Investors' Day - HIT (Hamburg) |
| September 19-21, 2022 | Berenberg and Goldman Sachs German Corporate Conference (Munich) |
| November 28-30, 2022 | German Equity Forum (Frankfurt am Main) |

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10. Annex

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